



# **COUNTY GOVERNMENT OF NAKURU**

## **COUNTY INTEGRATED DEVELOPMENT PLAN (2013 – 2017)**

### **MID TERM REVIEW**

**May 2016**

## **County Vision and Mission**

### **Vision**

A Secure, Cohesive and Industrialized County

### **Mission:**

To formulate citizen-oriented policies, promote sustainable socio-Economic and technological development

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## List of Abbreviations

<b>AIDs</b>	-	Acquired Immune Deficiency Syndrome
<b>ARUD</b>	-	Agriculture, Rural and Urban Development
<b>ASDP</b>	-	Agricultural Sector Development Support
<b>CEC</b>	-	County Executive Committee
<b>CIDP</b>	-	County Integrated Development Plan
<b>CIMES</b>	-	County Integrated Monitoring and Evaluation System
<b>CDF</b>	-	Constituency Development Fund
<b>CO</b>	-	Chief Officer
<b>EAAP</b>	-	Eastern African Agricultural Productivity
<b>ECD</b>	-	Early Childhood Development
<b>GIZ</b>	-	Gesellschaft fur Internationale Zusammenarbeit (german co-operation)
<b>ICT</b>	-	Information, Communication Technology
<b>IDPs</b>	-	Internally Displaced Persons
<b>IGAs</b>	-	Income Generating Activities
<b>FY</b>	-	Financial Year
<b>KAPAP</b>	-	Kenya Agricultural Productivity and Agribusiness Project
<b>MDGs</b>	-	Millennium Development Goals
<b>MTEF</b>	-	Medium Term Expenditure Framework
<b>NAAIAP</b>	-	National Agricultural Accelerated Input Access Programme
<b>NEMA</b>	-	National Environmental Management Authority
<b>NIMES</b>	-	National Integrated Monitoring and Evaluation Systems
<b>NGOs</b>	-	Non-Governmental Organizations
<b>NYS</b>	-	National Youths Service
<b>PPP</b>	-	Public Private Partnerships
<b>REA</b>	-	Rural Electricity Authority
<b>SAGAs</b>	-	Semi-Autonomous Government Agencies
<b>SEA</b>	-	Strategic Environmental Assessment
<b>SDCP</b>	-	Smallholder Dairy Commercialization Programme
<b>SDGs</b>	-	Sustainable Development Goals
<b>SHDP</b>	-	Smallholder Horticulture Development Project

## **Foreword**

The Nakuru County Integrated Development Plan (C.I.D.P) for 2013-2017 mid-term review covers the plan implementation period 2013-2015. The review aims at taking due cognizance of actual plan implementation experiences of the first half period, and other emerging developments at regional and global levels.

Essentially, the exercise of conducting the C.I.D.P. Midterm review will serve as a monitoring tool to be used in identifying successes, best practices as well as challenges encountered during implementation. Consequently, it is expected that corrective measures will be recommended on specific actions to be taken on the implementation of the current CIDP, and the subsequent plans.

Under the Medium Term Expenditure Framework, the county budget making process has over the last three years continued to be informed by the priority programmes contained in the C.I.D.P. (2013-2017). The programme based budgeting system has therefore strengthened the linkage between policy, planning and budgeting by sustaining allocation of resources to core programmes and sub-programmes, identified in the CIDP, the sectoral strategic plan as well as the fiscal initiatives of the county government.

As the first ever C.I.D.P. to be prepared under the devolved system of government, it is expected that concerted efforts will be made by stakeholders to address some of the shortcomings identified during the review process, as well as the major challenges encountered during the first half of the CIDP implementation. This is expected to enhance improvement in performance, regarding programme and project execution, monitoring and evaluation as well as timely reporting of progress.

**County Executive Committee Member  
Finance and Economic Planning  
NAKURU COUNTY**

## **Acknowledgments**

The 2013-2017 Nakuru County Integrated Development Plan, midterm review report has been prepared and produced through collaboration efforts involving mainly county government departments, under the co-ordination of their respective chief officers. Special thanks go to directors in charge of technical departments and the accounting officers, representing the County Sector Working Groups for their valuable inputs to the CIDP review process.

I wish to appreciate the County Treasury, and in particular the members of the secretariat, under the Economic Planning Unit for the good efforts made in spearheading the review exercise by collecting inputs from implementing departments, and compiling the review report.

I also wish to thank the County Executive Member for Finance and Economic Planning, for the support and keen interest through initiating as well as supervising the exercise to its final conclusion.

To all who made a contribution to the preparation of the 2013-2017 Nakuru CIDP mid-term review report, I say thank you and may God bless you.

**CHIEF OFFICER  
FINANCE AND ECONOMIC PLANNING  
NAKURU COUNTY**

## EXECUTIVE SUMMARY

The 2013-2017 Nakuru County Integrated Development Plan (C.I.D.P), continues to provide a fundamental basis for county budget appropriation and development as per the Constitution of Kenya. The current CIDP states the county vision and mission, development goals and objectives; programme and project priorities and implementation plan with clear outcomes; monitoring and evaluation reporting mechanism; and roles and responsibilities of various stakeholders. The C.I.D.P. mid-term review covers the first half period of the plan implementation i. e.2013-2015. Several factors, were considered while carrying out the review, and they are provided as follows;

It was observed that the salient issues affecting development in Nakuru County were captured. Few gaps were however noted which include the absence of county structures during the C.I.D.P preparation process. In the absence of such structures as county departments/ministries, as well as Sector Working Groups, most of the inputs into the CIDP were provided by technical officers of the various national government departments. As such some functions for instance those performed by the former Local Authorities were not adequately planned for. In addition, Chapter 3 on County Spatial Framework was not adequately covered. It only presented the framework under which the spatial framework would be undertaken.

Public participation fora were held at the Sub-County headquarters. A major challenge encountered here is that there exists no clear framework for engaging the public in county planning.

The major challenges faced while using the CIDP guidelines were to do with the harmonization of functions that were previously performed by different agencies that operated in the county, difficulties in collecting county specific data, and the insufficient information provided by the guidelines as contents for Chapter 3.

It is realized that since the time CIDP was prepared, other key national as well as international statutes have been enacted hence the need for their incorporation. An example is the adoption of the Sustainable Development Goals (SDGs), by world leaders, after the expiry of the Millennium Development Goals (MDGs), and the Strategic Environmental Assessment (SEA) approach to planning as a requirement by the Reviewed National Environmental Management Act (NEMA).



The institutional framework and linkage in place to implement the current CIDP encountered some challenges with respect to linkage with the national government, linkage to laws and policies and linkages with Government Parastatals and SAGAS.

The framework for engagement with development partners on loans and grants by counties has been confined by the national government, by requiring a sovereign guarantee from the national treasury.

The CIDP contains projects to be undertaken by either County or national Government. However, only functions that are devolved can be budgeted and implemented by the County Government.

The County Governments Act (2012) and Urban Areas and Cities Acts, require county governments to establish and operationalize the Municipal Boards and Towns Management Boards. Due to financial constraints, this has not been feasible. This also applies to the preparation of a Spatial Plan, which remains a big challenge due to the huge amount of resources required in order to undertake the exercise.

On the linkages with Government Parastatals and SAGAs, we find that, there is no umbrella body that can bring all the development players in the county together. Key players in development have been undertaking their respective initiatives separately.

On Resource Mobilization Framework, the guidelines focused heavily on financial requirements, and little was given to human capital, with the relevant technical skills to execute the strategies in the plan.

On the effectiveness of the Monitoring and Evaluation Framework, the proposed framework in the plan borrowed very heavily from the one used by the national government, known as National Integrated Monitoring and Evaluation System (NIMES). With no umbrella body in place to bring together various county development players, it remains a great challenge to establish a similar framework at the county.

Chapter 4 of the Nakuru County CIDP provides specific linkage of the plan with the Kenya Vision 2030, which is being implemented the Medium Term Plans. The county government has been very supportive towards the implementation of the flagship projects in Vision 2030, which are located within the county. Examples include the geothermal power generation project at Olkaria and Menengai, construction of Itare multipurpose dam, preparation of the county spatial plan, and the fertilizer cost reduction initiative among others.

On enhanced citizen participation as a key requirement in the realization of the CIDP objective, it is realized that there is need to educate the public on this important role, and also participate in development planning as a civic duty.

On the Implementation Status of the Projects and Programmes in the 2013-2017 CIDP, the review report has provided information on the number of completed projects, ongoing projects and those proposed and approved for implementation in the 2016/2017 financial year, by Sector and Sub-Sector. The information provided in this section was obtained from the implementing departments in line with the Medium Term Expenditure Framework (MTEF) Sectors. The section also provides information on a number of priority projects which have been implemented but which were not included in the CIDP, during the preparation process.

In view of the major challenges faced during the first period of implementation, and given the County's Fiscal Projects, departments have also indicated the number of projects and that can possibly be implemented within the remaining period of the CIDP implementation.

# CHAPTER ONE

## 1.1 Introduction

The Fourth Schedule of the Kenya Constitution 2010, provides for the distribution of functions between the National and the County Governments. The National Government has the mandate for national economic policy and planning, whereas the County Governments have the mandate for County Planning and development.

Under the County Development Planning, four different plans are supposed to be prepared. They are: Spatial Plans, County Sectoral Plans, Cities and Urban Plans and County Integrated Development Plans (CIDPs).

The Constitution of Kenya 2010, the County Governments Act 2012, the Public Finance Management Act 2012, among other legislations provide the basis for the preparation of CIDPs for each county. For instance, Section 107 (1) of the County Government Act 2012 introduced a condition that “the County Plans shall be the basis for all Budgeting and Spending in a County”.

Among other objectives the County Integrated Development Plan (CIDP) provides analysis of the county’s issues and opportunities that offer a basis for prioritization, resource allocation, and also a yardstick against which performance can be gauged.

The 2013-2017 Nakuru County Integrated Development Plan, is the first ever to be prepared under the new governance structure. The preparation process began with inputs from technical officers of the various national and county government departments based at the county level. The plan was validated in a stakeholders meeting held in Nakuru in September 2013 and submitted to the County Assembly for approval. The approved document is available in both soft and hard copies.

Public Participation in the process was through the consultative fora carried out in all the Sub-counties, and also through inputs from the County Assembly Committee on Trade and Planning. The Secretariat was comprised of the Economists in the County, who were responsible for the compilation and harmonization of the CIDP by ensuring that the plan was aligned to the Medium Term Expenditure Framework (MTEF) Sectors in the county.

## 1.2 Plan Structure

Guidelines for the preparation of 2013-2017 CIDPs were provided by the Ministry of Devolution and Planning, State Department of Planning. The document is structured into eight chapters as given below:

## **Chapter One: County General Information**

The Chapter provides detailed background information of the County, administrative and political units, demographic profiles, resource endowments, basic county data and sectoral briefs.

## **Chapter Two: County Socio-Economic Development, Challenges and Strategies**

Major development challenges, and cross cutting issues in the county are analyzed, and strategies for addressing these challenges are addressed.

## **Chapter Three: County Spatial Framework**

The chapter describes the spatial framework within which development projects and programmes will be implemented. The Spatial Plan was to be prepared in liaison with the professional Physical Planners identified by the relevant department.

## **Chapter Four: Linkage with other Plans**

Provides linkages among the various County Plans, the Constitution, the Kenya Vision 2030, Medium Term Plans and other National Plans such as the MDGs/Sustainable Development Goals (SDGs).

## **Chapter Five: Institutional Framework**

Provides the institutional framework and organizational flow chart required for implementing the CIDP. The successful implementation of the CIDP will largely depend on the harmonious operation of each of the implementing agencies under each sector.

## **Chapter Six: Resource Mobilization Framework**

Discusses resource requirements for implementing the CIDPs, and the strategies for mobilizing such resources, and areas targeted. The resource requirements over the plan period are estimated to be Kshs.102,318,835,337. The revenue projection over the same period is Kshs.67,604,388,202 leaving a deficit of Kshs.34,714,447,135.

## **Chapter Seven: County Development Priority Programmes and Projects**

The chapter represents details of programmes and projects expected to be implemented in the county during the plan period. The details include strategic priorities, measurable indicators and estimated budget.

## **Chapter Eight: Implementation, Monitoring and Evaluation**

The chapter presents the institutional Framework for Monitoring and Evaluation to be used in the County. It also includes an Implementation, Monitoring and Evaluation Matrix, detailing programme/projects, their estimated cost, implementing agencies, monitoring tools, indicators, and expected sources of funding in line with the priority proposals given in Chapter Seven.

## **County Fact Sheet**

It provides all the vital data and statistics that relate to the county.

### **1.3 Objectives of the C.I.D.P. Mid-Term Review**

After two and half years of implementation, across the county, the 2013-2017 CIDP is now due for mid-term review, so as to take cognizance of real implementation experiences of the first half of the plan period. The mid-term review is therefore expected to achieve the following objectives:

- (a) To ascertain the extent of implementation of development priorities as outlined by the CIDP 2013-2017.
- (b) To identify the key challenges in the implementation of the CIDP; and
- (c) To identify key policy intervention /areas for effective implementation of the CIDP.

### **1.4 Purpose and Policy Framework for conducting CIDP Mid-Term Review**

The CIDP Review is primarily a monitoring tool, which is to be used in the identification of successes, best practices, challenges etc, and suggest corrective measures or actions to be taken with regard to its implementation. The review therefore serves among others the following purposes:

- Fast-tracking implementation of the CIDP
- Addressing shortfalls and gaps identified from the last period of plan implementation.
- Creating a platform for capturing the post 2015 development agenda – including the adoption of the Sustainable Development Goals, and any other regional and global development frameworks.

With regard to the policy framework for conducting the CIDP, it is worth noting that the guidelines for preparation of the 2013-2017 CIDP, did not provide for the basis for conducting the mid-term review. Nevertheless, the Integrated Monitoring and Evaluation framework, presented in chapter eight of the CIDP, provided a kind of self-evaluation mechanism or a core drive towards a mid-term assessment. In conducting the review, focus will be on the Implementation and Monitoring and Evaluation Framework, in chapter eight, which acts as a performance measure of the implementation status of projects and programme priorities presented in chapter seven of the plan.

## **1.5 Methodology for conducting the MTR**

- Formation of the County Secretariat
- Preparation of tentative outline
- Notify all Chief Officers
- Hold briefing session with departmental accounting officers
- Collect data from sectors/subsectors on CIDP implementation
- Compile draft MTR report
- Share progress with relevant sectors
- Validation, dissemination and printing

### **1.6.0 General Observations/ (Scope of Services)**

The following are some observations or the scope of services which the 2013-2017 Nakuru C.I.D.P Review has attempted to establish:

### **1.6.1 Comprehensiveness of the current CIDP as per Guidelines in May 2013**

To a large extent, the main issues affecting development in Nakuru County were captured as per the guidelines issued in May 2013. However, a few gaps can be pointed out as follows:

#### **Inexistence of county structures during the CIDP preparation process.**

County structures, such as departments as well as the sector working groups were not in place, and therefore most inputs into the CIDP were provided by technical officers of the various national government departments. . As such some functions, for instance, those of betting control, traffic, and some that were previously performed by the former Local Authorities were not adequately planned for. In addition, there are sectors with massive societal benefits, but which had not been assigned to county governments. These sectors include primary as well as secondary education, roads infrastructure and security systems, e. g. police offices, houses and equipment.

#### **County Spatial Framework**

Chapter 3 was not adequately covered as it only presented the framework under which the spatial framework would be undertaken. From the guidelines, it was not clear which information should have been incorporated in the chapter, as the county did not have an existing spatial plan that could be used as a basis of reference.

### **1.6.2 Inclusivity (stakeholder participation) of the CIDP process**

Both internal and external stakeholders were involved during the CIDP preparation process. Public participation fora were held at the sub-county headquarters. This meant that some members of the community in the county away from the headquarters, did not get the opportunity to give their views on the process.. Stakeholders from the public sector as well as non-state actors were involved at 2 stages- to provide inputs for inclusion in the draft CIDP, and during the CIDP validation. However, a number of challenges were encountered while conducting stakeholder participation. For example, there exists no clear framework for engaging the public in county planning, and there is no policy guideline on how the same could be financed or accommodated in the county budget.

### **1.6.3 Challenges faced while using CIDP guidelines disseminated in 2013**

The main challenges encountered, include but not limited to:

- 1) Harmonizing functions that were performed by different agencies that operated in the county, namely: Local authorities and central government entities.
- 2) Gathering county specific data in Chapter One. There was heavy reliance on the existing County Development Profile..
- 3) The Contents for chapter 3 as given by the guidelines were inadequate The Ministry responsible for Physical Planning should have been consulted to provide the direction on the process, as it appears, the chapter only describes the process of preparing the spatial plan.

#### **1.6.4 Comprehensiveness of the consideration of the County Strategic socio-economic issues and analysis to identification of strategic Policy thrusts across MTEF aligned County Sectors and Sub-sectors.**

There was a good attempt to critically analyze the county socioeconomic issues. However, some issues such as High unemployment levels, Land conflicts and Internally Displaced Persons ((IDPs) were overlooked.

In addition, the identification of the socioeconomic issues and the consequent policy thrust were not aligned to county sectors and subsectors, but had a generalized outlook, as per the 2013 guidelines.

Since the time the CIDP was prepared, other national and international statutes have been enacted, hence the need for their incorporation. The adoption of the Sustainable Development Goals (SDGs), by world leaders, after the expiry of the Millennium Development Goals ( MDGs), the Strategic Environmental Assessment (SEA) Approach to Planning as a requirement by the Reviewed National Environmental Management Act ( NEMA) Act should be incorporated.

#### **1.6.5 Adequacy of the institutional framework and linkage in place to implement the current CIDP.**

The institutional framework and linkage as contained in chapter 5 was elaborate. However, it is realized that in practice the implementation linkages faces the following challenges:

##### **1) Linkage with the national government**

Implementation of the flagships projects by the national government is behind schedule. There is therefore need for tangible measures to be put in place to speed up the implementation of the same. There have also been delays in the disbursement of funds to the county. The framework for engagement with development partners on loans and



grants by counties, has been confined by national government, by requiring a sovereign guarantee from the national treasury. In addition, grants to counties are only channeled through the national government. Implementation of Public Private Participation (PPP) policy that has inadequate implementation guidelines and framework for county governments. These have led to underperformance in both financing and implementation of projects. In addition, the CIDP contains projects to be undertaken by either county or National Government. This presents challenges during budget preparation, since only functions that are devolved can be budgeted and implemented by the County Government.

## **2) Linkages to Laws and Policies**

The County Governments Act (2012), read together with the Urban Areas and Cities Act requires County Governments to establish and operationalize the Municipal Boards and Town Management Boards. This has not been feasible due to financial constraints. In addition, it requires a spatial plan to be put in place, but this has been a challenge in most counties, since a huge amount of resources is required in order to undertake spatial planning. The county has nevertheless initiated the process.

## **3) Linkages with Government Parastatal and SAGAS**

There is no umbrella County Organ in place to bring county development players together, for planning and implementation of projects and programmes. Key players such as Constituency Development Fund (CDF), Roads Boards, Water Boards, Rural Electrification Authority (REA), etc, have been undertaking their respective initiatives separately.

### **1.6.6 Robustness of the resource mobilization framework.**

The resource mobilization framework had envisaged 5 main sources of revenues. From the county government local revenues, the projections seem overstated, compared with actual achievements. Projections on equitable share are very realistic, while other sources such as donors/loans and bonds, PPP funds were not quantified. This latter category has not yielded much in the last 3 years of the county's existence. Furthermore, no clear framework was provided on how to enter into partnership with other development partners.

From the guidelines, the key focus on resources was heavily focused on financial requirements, and little or no attention was given to human capital, including the technical skills to execute some of the strategies.

### **1.6.7 Effectiveness of the Monitoring and Evaluation Framework in place to inform decision making and provide feedback to stakeholders.**

The county M&E framework borrows heavily from the national framework, commonly known as National Integrated Monitoring and Evaluation System (NIMES). However, plans are underway to establish County Integrated Monitoring and Evaluation System (CIMES). It is worth noting that exploitation of the framework has not been fully achieved due to various challenges including financial constraints. NIMES envisages continuous tracking of progress on projects and programme implementation, with quarterly and annual reporting. The county is in the process of updating its county indicators handbook, and has been able to undertake and publish one annual progress report.

### **1.6.8 Practicality of the specific linkages of the CIDP with other plans e.g Medium Term Plan II, for the realization of County Development Objectives and Vision:**

Chapter 4 of the Nakuru CIDP provides various specific linkages of the CIDP with the Vision 2030, which is implemented through the medium term plans. The county has been very supportive towards the implementation of these vision 2030 flagship projects located within the County. The following are some of the key flagship projects at various stages of implementation,

The geothermal power generation projects at Olkaria and Menengai, Construction of Itare multipurpose dam, Implementation of the national land policy, preparation of the county spatial plan among others are expected to contribute greatly to the realization of the County Development objectives and Vision.

Similarly, the fertilizer cost reduction initiatives especially to the marginalized groups has been a key programme under the agriculture subsector. In addition, the health department has embraced various programmes including reinforcing the community strategy and rehabilitation of health facilities. The county has also been supporting land cover and land use mapping programmes under the Environment and Physical planning departments respectively, as well as establishing housing technology centres and installation of physical and social infrastructure in urban areas. Improvement of the sporting facilities and polytechnics and initiation of a Sports Fund and a Disability fund are some of the ongoing programmes.

Nevertheless, the national government should fast-track implementation of the capital projects, especially the Multipurpose Itare dam, Establishment of an industrial park at Naivasha, Installation of surveillance cameras in Nakuru town among others.

### **1.6.9 Elaborate enhanced citizen participation in realization of the CIDP objectives:**

There is need to educate the public on their crucial roles in development planning. The public should undertake this as a civic duty. Practices on tokenism to participate in public forums should be discouraged.

However, concerted efforts must be made by the public institutions in collaboration with private as well as non-state actors to come up with programmes and campaigns aimed at reaching out to members of the public in order to create awareness on the importance of their participation in planning and budgeting as required under the constitution. Other methodologies such as focus group discussions should be explored based on community interests, so as to involve as many of them as possible in decision-making.

## **CHAPTER TWO: SECTOR IMPLEMENTATION STATUS**

### ***2.1.0.AGRICULTURE, RURAL AND URBAN DEVELOPMENT***

#### **2.1.1.Introduction**

The Agriculture, Rural and Urban Development (ARUD) sector comprises of three Sub Sectors. These are:

- Agriculture, Livestock and Fisheries
- Land, Housing and Urban Development
- National Land Commission

#### **2.1.2. Sector Vision and Mission**

##### **The Vision of the Sector is:**

An innovative commercially-oriented and modern Agriculture and Rural Development.

##### **The Mission of the Sector is:**

To improve livelihood of Kenyans through promotion of competitive Agriculture, Sustainable livestock and fisheries sub sectors, sustainable land management, affordable housing and modern urban infrastructure for socio-economic development.

The Sector's overall goal is to attain food security, sustainable land management and development of affordable housing and urban infrastructure. Over the plan period the sector aims to raise agricultural productivity through value addition and adoption of new technologies, creating an enabling policy and legal framework, improving efficiency and effectiveness of the sector institutions, effective administration and sustainable management of land resource, and rehabilitation of existing housing estates.

#### **2.1.3.Achievements by Sub Sectors**

**Sector:** Agriculture and Rural Development

**Sub-Sector:** Agriculture, Livestock and Fisheries**Department:** Agriculture**Completed projects**

<b>Project Name</b>	<b>Achievements 2013-2015</b>	<b>Remarks</b>
Smallholder horticulture Development Project (SHDP)  Lari Wendai Irrigation Scheme, Subukia Sub County.	<ul style="list-style-type: none"> <li>• Irrigation infrastructure in the whole scheme rehabilitated.</li> <li>• 277 farmers equipped with irrigation kits.</li> <li>• 3 self help groups funded to undertake Income Generating Activities (IGAs)</li> <li>• 2 group nurseries established.</li> </ul>	<ul style="list-style-type: none"> <li>• Income Generating Activities (IGAs) are on Agro Processing, Agro Inputs shops.</li> </ul>
EAAPP (Eastern Africa Agricultural productivity project)	<ul style="list-style-type: none"> <li>• 413 tones of seed produced enough for approximately 3,300 ha</li> </ul>	Project covered Njoro and Rongai sub counties.
SHEP UP	<ul style="list-style-type: none"> <li>• Second phase completed in 2014/15 F/Y in Bahati sub county and a third phase started in Molo sub county 2016/15 for 5 years.</li> </ul>	Project ended in 2015.
Irish Potatoes Seed Multiplication (CIP)	<ul style="list-style-type: none"> <li>• Completed in 2013</li> </ul>	It was a national government programme.
National Agricultural Accelerated Input Access Programme (NAAIAP) – inputs support	<ul style="list-style-type: none"> <li>• Completed in 2013</li> </ul>	<ul style="list-style-type: none"> <li>• A national government programme.</li> <li>• Project was in operation from 2007-2013. Funding received was 4,744,800</li> </ul>

**Ongoing Projects:**

<b>Project Name</b>	<b>Achievements 2013-2015</b>	<b>Remarks</b>
Fertilizer cost-reduction investment	Ongoing	Not all farmers have been able to access. There is

		need for more stores at sub county and wards levels.
Agricultural Extension (National government)	Most of the extension activities have been implemented with the support of development partners.	Funds for extension activities especially staff mobility in the county have been a challenge.
Plant clinics	20 plant clinics in operation (17 funded by CABI, 1 funded by KALBO and 2 run by the county).	-17 CABI clinics are in Bahati (8) and Subukia (9) sub counties -1 in Njoro 3 in Nakuru East and 1 in Rongai sub counties. -There is need to establish more in the rest of the sub counties.
Agricultural Sector Development Support (ASDP)	-52 groups supported to establish pyrethrum.	National Government project.
Traditional High Value Crops Promotion (THVVC).	Procured sweet potatoes vines to be distributed during the long rains season 2016 to the small scale farmers in Gilgil, Naivasha, Subukia and Rongai sub counties by the county government.	

## Department: Livestock Production

### Number of projects completed – 7 completed

- Promotion of indigenous poultry
- Promotion of bunny breeds
- Value chain development in dairy, local poultry, bee keeping and rabbits through Kenya Agricultural Productivity and Agribusiness Project (KAPAP)
- Community rotating cow projects
- Dairy goat
- Njaa marufuku Kenya

### Number of projects ongoing – 8 ongoing projects

- Agricultural Sector Development Support Programme (ASDSP) on Dairy Value Chain Project (DVC)
- Smallholder Dairy Commercialization Programme (SDCP)
- Promotion of dairy cattle, poultry, sheep and goats, bee keeping and emerging Livestock
- Collaboration or linkage in livestock sector
- Enhancing of livestock in monitoring and evaluation
- Pasture and fodder development

NB: Above projects are being implemented together with other stakeholders. The County Government of Nakuru is currently implementing the following programmes:

- Construction of milk cooling and bulking plants in Kiptororo Dairy Cooperative in Kuresoi North, Brugei Centre in Rongai, Kiptangwany milk cooperative in Elmentaita, Rise and Build Cooperative in Naivasha East.
- Purchase and installation of milk pasteurizers in Canaan, Suka and Rongai dairy Cooperatives in Kuresoi North, Subukia and Rongai.
- Purchase and installation of 5000litres capacity equipment for Njoro Dairy Cooperatives in Njoro Sub County.
- Construction of milk bulking and chilling plants in one at Njoro ward in Njoro Sub County.
- Supply and installation 1 pasteurizer at Suka Dairy Cooperative in Subukia ward in Subukia Sub County.
- Construction of honey refining facilities at Solai ward in Rongai Sub County.

**Department: Veterinary**

<b>Project Name</b>	<b>Implementation Status</b>	<b>Remarks</b>
Running county veterinary office	On-going	Poor funding and very unpredictable
Disease control: vaccinations against FMD<LSD and rabies, CBPPR and S/G, CCPP, RVF, baiting of stray dogs.	On-going	Not funded
Sero-surveillance and sero-monitoring	On-going	Not funded
Surveillance for Avian Influenza (AI) around water masses	On-going	Not carried out due to lack of funds
Surveillance for chemical residues in foodstuff	On-going	Not funded
Passive disease surveillance	On-going	Going on with issuance of

		sanitary documents and livestock route inspections.
Hides and skin improvement	On-going	Inadequate staff
Veterinary extension services	On-going	Very poor funding
Tick control	On-going	On-going
Livestock productivity improvement	On-going	11AI kits bought to improve breeding one per sub county
Veterinary inspectorate services	On-going	No funding but at minimal level on-going
Construction and equipping of sub-county veterinary offices	New	No funding
Running county veterinary office	New	On-going but with lots of stress due to poor funding.
Purchase of vehicles and motor-bikes	New	Was no funded
Environmental audit/EIA of livestock health facilities	New	No funding but some little work going on through stakeholders.
Establishment Disease Free Zone (DFZ)	New	Not embarked on due to funding
Promotion of rural tanneries and cottages industries	New	Nothing has been done
Slaughter house construction	New	3 slaughter houses renovated

Projects identified for 2016/2017

Purchase of vaccines

Renovation of Gilgil slaughter house

Building a perimeter wall at KMC slaughter house

Projects that can be implemented if funds are increased

- Purchase of motorbikes and vehicles
- Disease control – more vaccines
- Disease surveillance
- Sero-surveillance and sero-monitoring
- Extension services enhanced



- Construction and equipping sub county veterinary offices
- Purchase of vehicles and motor bikes for all sub counties at 22 million.

**Department: Fisheries**

**Number of projects completed-----4**

- Value chain development in fish through Kenya Agricultural Productivity and Agri-business Project (KAPAP)
- Employment of extension fisheries staff on permanent and pensionable terms 7 staff:  
NB one staff transferred services to Ministry of Education.
- Fish farming enterprise and productivity project
- Purchase of four engine patrol boats and accessories

**Number of projects ongoing – 13 ongoing projects**

- Agricultural Sector Development Support Programme (ASDSP) on Fish Value Chain Project (FVC)
- Restocking of Lake Naivasha Cumulative since 2013 stand at 100,000 fingerlings.
- Monitoring Control and Surveillance
- Fish folk capacity building
- Enhancing of fisheries extension services
- Provision of pond liners. Currently 50 ponds liners have been installed.
- Strengthening capacity in monitoring and evaluation
- Improvement of four fish landing sites.
- Fish farming program
- Monitoring and evaluation for fisheries projects
- Enhance local fish feeds manufacturing enterprises
- Development of dam fisheries. Currently we have stocked 9 dams with 26,000 fingerlings.
- Administrative support services

**Sub-Sector: Land, Housing and Physical Planning**

**Department: Physical Planning**

**Status of Implementation**

- .Number of projects completed - **none**
- .Number of projects ongoing - **3 ongoing projects**

**Department: Housing**

- .Number of projects completed - 4 projects
- .Number of Projects ongoing - 4 projects ongoing

**Department: Land**

- .Number of projects completed –
  - Topocadistal survey for Naivasha and
  - Nakuru Integrated Urban Strategic Plan

- .Number of projects ongoing
  - Land Information Management System
  - Setting up a GIS

Projects implemented by departments, but inadvertently omitted in the C.I.D.P.

**(a)Agriculture**

<b>Name of project</b>	<b>Location</b>	<b>Cost</b>
Farm Input Support Programme	Whole County	120 million
Pyrethrum planting material	8 pyrethrum growing sub counties	110 million
Bulking of sweat potato vine	4 sub counties	600,000
Soil Conservation Structure and Water Conservation	3 sub counties	1.5 million

**(b) Livestock - none**

**(c)Veterinary - Livestock identification and traceability**

**(d)Fisheries - Water** harvesting for integrated fish farming under World Vision – Naivasha

**(e)Physical Planning - Land** Information Management System – kshs.30million

- Valuation Roll – Kshs.55million

**(e)Housing** - None

**(f)Lands** - Surveying of Ndundori centre in Bahati Sub-County – kshs.2, 000,000

#### **2.1.4. Implementation Challenges by Department**

<b>Department</b>	<b>Major Challenges</b>
<b>Agriculture</b>	-No funding for most of the proposed projects in the C.I.D.P.
<b>Livestock</b>	-Low/inadequate and delayed funding.
<b>Veterinary</b>	-Poor funding and delays in releasing the funds.
<b>Fisheries</b>	-Low/inadequate and delayed fund. -Length/bureaucratic procurement procedures. -Low level of field technical staff.
<b>Physical Planning</b>	-Lengthy procurement procedures. -Inadequate funding.
<b>Housing</b>	-Inadequate funding. -Projects excluded from budget, at the approval stage.
<b>Land</b>	-Inadequate funds for project implementation.

#### **2.1.5 Projects proposed and expected to be implemented within the remaining CIDP implementation period.**

##### **Agriculture**

<b>Project Name</b>	<b>Achievements 2013-2015</b>	<b>Remarks</b>
Value addition in potatoes, tomatoes, maize and wheat through milling in various wards.	None	Funds not available in the county and no investor have shown commitment.
Construction of 7 sub-county agricultural offices.	None	Funds not available.

Construction of 5 wards agricultural offices.	None	Funds not available.
Construction of drainage systems of waterlogged areas in Nakuru county.	None	Funds not available.
Construction of cereal stores.	None	Funds not available.
Potatoes cold stores in at least 6 sub-counties.	None	Funds not available.

## **Livestock**

### **2016/2017 F/Y – proposed projects by County Government of Nakuru**

- Construction of milk bulking and chilling plants in one at Biashara ward in Naivasha Sub County.
- Construction of milk bulking and chilling plants in one at Njoro ward in Njoro Sub County.
- Supply and installation 1 pasteurizer at Suka Dairy Cooperative in Subukia ward in Subukia Sub County.
- Construction of honey refining facilities at Solai ward in Rongai Sub County.

## **Veterinary**

### **Projects that can be implemented if funds are increased**

- Purchase of motorbikes and vehicles
- Disease control – more vaccines
- Disease surveillance
- Sero-surveillance and sero-monitoring
- Extension services enhanced
- Construction and equipping sub county veterinary offices
- Purchase of vehicles and motor bikes for all sub counties at 22 million.

## **.Fisheries**

### **Number of projects proposed/approved for implementation**

- Construction of one modern fresh fish auction facility with cold storage
- Construction of sub county aquaculture fisheries offices
- Purchase of vehicles and motorbikes for sub counties fisheries offices
- Support of fish farm hatchery Naivasha
- Construction of 50 demonstration ponds in public schools
- Purchase of 2 multi-parameter kits
- Purchase of 4 deep freezers
- Purchase of 22 sine-nets (HD)
- Purchase of 2 out-board engines (40HP)
- Purchase of 5 aquaculture extension kits

- Purchase of fingerlings (10,000 pieces)
- Purchase of dam stocking tilapia fingerlings
- Length bureaucratic procurement procedures

### **Physical Planning**

- Molo Town Development Plan
- Gilgil Town Development Plan
- Physical Development Plans for all trading centres and urban centres within the county.

### **Housing**

- Development of Housing Infrastructure

### **Land**

- Setting up of a GIS LAB – ongoing
- Development of a Land Information Management System
- Surveying and mapping satellite towns e.g. Bahati, Waseges and Subukia

## **2.1.6 Other financing options**

**Agriculture** - National Government  
Development partners

**Livestock ---Not stated**

**Veterinary** - Development partners

**Fisheries** -National government  
GIZ  
World Vision

**Physical Planning** - Flagship projects: This include the County Spatial Plan. This is a major project that can be well funded as a flagship project for the whole county.

**Housing** - Public Private Partnerships

**Land** - Partnering with stakeholders in funding of the projects

## 2.3.0 Health

### 2.3.1 Overview

The health sector comprises of the Ministry of Health and Research and Development on Health. The department's goal is to reduce inequalities in health care services and reversing the downward trend in health related outcomes in the County. In essence, the achievement of all other departments is dependent on a healthy population. To this end, the sector has six objectives: Eliminate communicable conditions; Halt and reverse the rising burden of non-communicable conditions; reduce the burden of violence and injuries; minimize exposure to health risk factors; provide essential health services and strengthen collaboration with health related sectors and three priority programmes based budgeting namely: Preventive and promotive health, Curative and rehabilitative health and Planning, operational research and administrative services in that order.

### 2.3.2 Sector vision and mission

The sector vision is; A County free from preventable diseases and ill health with an efficient and cost effective medical care system.

The sector mission is; To provide effective leadership and promote participation in the provision of quality public health, integrated curative and rehabilitative services to all County citizens

### 2.3.3 Achievements

Department	Number of completed projects	Number of ongoing projects
Health	45	69

#### Projects implemented by department but not in the CIDP

Department	Name of Project	Cost	Location
Health	NONE	-	-

### 2.3.4. Main Challenges

Department	Challenges
Health	<ul style="list-style-type: none"><li>-Lack of a proper project management team between the client department (Health) and the technical department (Public Works) leading to poor coordination.</li><li>-Inadequate allocation of Funds i.e. Funds are only allocated for construction and no funds for equipping.</li></ul>

### 2.3.5. Suggested/Proposed projects for implementation in the remaining\_CIDP\_implementation period

Department	No. of Projects
Health	221

### 2.3.6. Other suggested financing options

Department	Financing options
Health	<ul style="list-style-type: none"><li>-Donor funds</li><li>-Public Private Partnerships</li></ul>

## 2.4.0 Education

### 2.4.1 Overview

For purposes of this review, the social protection sector has been clustered together with the education sector. This forms the current county Department of Education, Culture, Youth Affairs, Sports, Gender and Social Services. The department comprises of five directorates namely; Education, culture, Youth development, sports and social services. The role of the sector is to; provide quality education and development of pre-school children; coordination and development of communities through management of sports activities; socio-cultural intervention for economic empowerment; promotion/regulation of responsible gaming and community empowerment through youth training and coordination of gender mainstreaming.

### 2.4.2 Sector Vision and Mission

The sector vision is An empowered and cohesive society,while its mission is To formulate and implement responsive policies, provide quality education, nurture talent and embrace diversity.

### 2.4.3 Achievements

Department	Number of completed projects	Number of ongoing projects
Early Childhood Development	205	124
Sports	Nil	Nil
Youth and vocational Training	17	2
Culture and Arts	Nil	1(rehabilitation of the Players Theatre)
Social services	Nil	4



**Projects implemented by departments but not in the CIDP**

<b>Department</b>	<b>Project</b>	<b>Cost</b>	<b>Location</b>
Early Childhood Development	None	-	-
Sports	-Renovation of Afraha Stadium -Grading of Jawatha -Grading of Kihingo -Fencing Naivasha Stadium	- - - -	-Nakuru East -Njoro -Njoro -Naivasha
Youth and Vocational Training	None	-	-
Culture and Arts	The Cultural Magazine	-	-
Social services	-Women Empowerment Centre -Alms House	-Ksh. 10Million -Ksh. 9Million	-Njoro - Kivumbini/Nakuru East

## 2.4.4 Implementation challenges

Department	Challenges
Early Childhood Development	<ul style="list-style-type: none"> <li>-Non-involvement of Director of Education in project implementation</li> <li>-Lack of transport to facilitate effective monitoring and evaluation of projects</li> <li>-Stalling of projects</li> <li>-Failure of some projects' take off</li> </ul>
Sports	Less or lack of funds to implement projects
Youth and Vocational Training	<ul style="list-style-type: none"> <li>-Contractors never completed projects within the given duration period</li> <li>-Delays in payments</li> <li>-Lack of an all-inclusive monitoring and evaluation system</li> </ul>
Culture and Arts	Insufficient funds
Social Services	-Non-involvement of the implementing department in the implementation process

## 2.4.5 .Projects proposed for implementation in the remaining CIDP period

Department	Proposed Projects
Early Childhood Development	<ul style="list-style-type: none"> <li>-Employment of ECD teachers</li> <li>-Equipment of ECD classrooms</li> <li>-Purchase of vehicles for departments</li> </ul>
Sports	<ul style="list-style-type: none"> <li>-Capacity building of officers and technical staff</li> <li>-Procurement of sports equipment</li> <li>-Procurement of vehicles</li> </ul>

	-Procurement of laptops
Youth and Vocational Training	-Construction of one model youth polytechnic -Tree planting by youth -Capacity building for officers and technical staff -Provisions of tools and equipment
Culture and Arts	-The recording studio at the Players Theatre -The Cultural Magazine
Social Services	One project(not stated)

#### 2.4.6 .Other suggested financing options

Department	Financing options
Early Childhood Development	Partnering with donors
Sports	Public Private Partnerships
Youth and Vocational Training	External donors
Culture and Arts	-Partnering with the community -Non-Governmental Organizations
Social Services	External donors

## 2.5.0.GENERAL ECONOMIC, COMMERCIAL AND LABOUR AFFAIRS

### 2.5.1.Overview

General Economic, Commercial and Labour Affairs Sector comprise of the following Sub-Sectors: Trade, Tourism, Industrialization, Labour and Research Development. Industrialization and Enterprise Development Sub-Sector is comprised of Industrialization and Co-operative Development.

The main focus under the Sector is on promotion of private sector participation as the main drivers of economic growth and development. The aim is to promote growth and development of the financial sector, micro credits lending schemes, tourism, wholesale and retail business, as well as establishment of Small and Medium Enterprises (SMEs).

### 2.5.2.Sector Vision and Mission

#### Vision

A destination of choice for visitors, enterprise development and investment.

#### Mission

To promote, facilitate and regulate a dynamic, innovate and industrial development environment for Sustainable Socio-Economic prosperity.

### 2.5.3. Achievements

Department	Number of completed projects	Number of ongoing projects
Co-operatives	0	1
Trade	0	3

#### Projects implemented by department but not in the CIDP

Department	Name of Project	Cost	Location
Co-operatives	None	-	-
Trade	-Purchase of weights and measures equipment	Ksh 2Million	Headquarters
	-Construction and	Ksh 5Million	Various Trading

	rehabilitation of toilets -Security Lights	Ksh 3.9Million	Centers Kaptembwa Ward
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#### 2.5.4. Main Challenges

Department	Challenges
Co-operatives	-Inadequate funds
Trade	-Lack of funds -Delay in passing the SME Fund Bill/Regulation by the County Assembly

#### 2.5.5. Suggested/proposed for implementation in the remaining CIDP period

Department	Proposed Projects
Co-operatives	0
Trade	-International Investor Conference -Establishment of Biashara Centre – Business Solution Centre -Development of major Retail and Wholesale Markets

#### Number of projects proposed for implementation in 2016/2017 by departments

Department	Number of projects
Co-operatives	3
Trade	3

#### 2.5.6. Other suggested financing options

Department	Financing options
Co-operatives	-Private Public Partnerships.
Trade	-Private Public Partnerships. -Donor Funding

## **2.6.0 ENVIRONMENT, NATURAL RESOURCES, WATER AND SANITATION**

### **2.6.1 Overview**

The sector comprises of the following sub sectors; Water and sanitation, Environment and Natural Resources. The sector deals with among other issues Environmental conservation and management. Environmental conservation and management of natural resources is very crucial to the socio-economic development of the county. This therefore calls for sound management and governance structures in the environment and natural resources sector.

The county faces enormous challenges in development and management of its limited water resources. In order to improve the availability of water, the county will continue to invest in the provision of clean water in the urban areas and also continue to implement water projects so as to boost water access to the majority of the rural population.

### **2.6.2 Sector vision and mission**

The vision of the sector is; Sustainable access to adequate water and sanitation and ensure a clean and secure environment.

The mission of the sector is; to promote, conserve and protect the environment and improve access to water and sanitation for sustainable development.

### **2.6.3 Achievements**

<b>Department</b>	<b>Number of completed projects</b>	<b>Number of ongoing projects</b>
Water and Sanitation	107	12
Environment and Natural Resources,	1	3

### Projects implemented by department but not in the CIDP

Department	Name of Project	Cost	Location
Water and Sanitation	NONE	-	-
Environment and Natural Resources	None	-	-

### 2.6.4 Main Challenges

Department	Challenges
Water and Sanitation	<ul style="list-style-type: none"> <li>-Changing of milestones i.e, areas and amount of projects to be implemented by interested parties.</li> <li>-Most areas identified for project implementation have disputes and others are not public utilities.</li> <li>-Insufficient funding to carry out specified projects</li> <li>-Political interference</li> <li>-Some projects identified through public participation foras are not feasible.</li> </ul>
Environment and Natural Resources	Harsh climatic conditions

### 2.6.5 Suggested/Proposed projects for implementation in the remaining CIDP period

Department	Project
Water and Natural Resources	-Kasambara Water project(spring protection)

	<ul style="list-style-type: none"> <li>-Metta water Project</li> <li>-Sugutek water Project</li> <li>-Mirera Suswa Water Project</li> <li>- Olenguruone Water Project</li> <li>- Siwot Water Project</li> <li>- Dam Rehabilitation</li> <li>- Tegat B Water Project</li> <li>- Subukia Valley Dam</li> <li>- Wei Water Project</li> <li>- Longonot Water Project</li> <li>- Karunga</li> <li>- Chania Kirima</li> <li>- Morop Dam</li> <li>- Naruwassco Ltd Water Supply Augmentation</li> <li>- London Prison Road sewer line Extension</li> <li>- Gichobo Water Project</li> <li>- Pipeline Extension</li> <li>- Spring Protection at Tinet</li> <li>- Construction of Access roads to Gioto and Naivasha Dumping site</li> <li>- Purchase of Double Cabin Vehicle</li> <li>- Purchase of one Garbage truck</li> </ul>
<p>Environment and Natural Resources</p>	<ul style="list-style-type: none"> <li>-Storm water retention and Desilting at Old Town Treatment works</li> <li>-Purchase of Solid waste disposal sites</li> </ul>



	<ul style="list-style-type: none"> <li>-Purchase of 2 Refuse trucks</li> <li>-Purchase of Dumpsites</li> </ul>
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## 2.2.6 Other suggested financing options

Department	Financing options
Water and Sanitation	<ul style="list-style-type: none"> <li>-Donors e.g. Water Services Trust Fund</li> <li>-NGO's e.g. SCODE, World Vision</li> <li>-National Government for Construction of Flagship Projects e.g. Itare Dam in Kuresoi North</li> <li>-Other Government agencies e.g. NYS</li> </ul>
Environment and Natural Resources	<ul style="list-style-type: none"> <li>-Development Partners</li> <li>-Public Private Partnerships</li> </ul>

## 2.7.0 PUBLIC ADMINISTRATION AND INTERNAL RELATIONS (PAIR)

### 2.7.1 Overview

The sector comprises of County Governor's office, Public Service Management, Devolution and Planning, County Treasury, Public Service Board, County Assembly, Research and Development. The Sector plays an instrumental role in enhancing public service delivery, organization and co-ordination of County Government business, through planning, mobilization of financial as well as human resources.

In the co-ordination of County Policy formulation, the sector through the department of Public Service Management ensures that all County Government departments, sub-counties as well as units within departments render good quality services to the county residents.

## 2.7.2 Sector Vision and Mission

The vision of the sector is: A leading sector in legislation, public policy formulation, co-ordination, supervision and prudent resource management.

The mission of the sector is: To provide overall leadership and policy direction in resource mobilization, management and accountability for public service delivery.

## 2.7.3 Achievements.

Department	Number of completed projects	Number of ongoing projects
Public Service Management and Administration	3	7

### Projects implemented by departments but not in the CIDP

Department	Name of Project	Cost	Location
Public Service Management and Administration	-Construction of Sub-County Office	Kshs.6million	Gilgil
	-Construction of Administration Police Line	Kshs.3.2million	Naivasha
	-Purchase of Land and construction of Sub-County Office		
	-Construction of Nakuru west Sub-County Office	Kshs.18million	Subukia
	-Construction of Modern Registry		
	-Construction of Modern Security House	Kshs.10million	Nakuru West
		Kshs.8.6million	County

		Kshs.3million	Headquarters County Headquarters
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#### 2.7.4 Main Challenges

Department	Challenges
Public Service Management and Administration	<ul style="list-style-type: none"> <li>-Inadequate budgetary allocation</li> <li>-Delay in cash flow disbursement</li> <li>-Too much bureaucracy in procurement procedures</li> <li>-Shortage of technical officers</li> </ul>

#### 2.7.5 Suggested/proposed for implementation in the remaining CIDP period

Department	Proposed Projects
Public Service Management and Administration	<ul style="list-style-type: none"> <li>-Subukia Sub-County Office</li> <li>-Nakuru West Sub-County Office</li> <li>-Kuresoi South Sub- County Office</li> <li>-Modern Secret Registry</li> <li>-Modern Security House</li> <li>-Purchase of Furniture</li> <li>-Training and Development</li> <li>-Automation of human resource management.</li> </ul>

## Number of projects proposed for implementation in 2016/2017

Department	Number of projects
Public Service Management and Administration	6

### 2.7.6 Other suggested financing options

Department	Financing options
Public Service Management and Administration	-National Industrial Training Authority (NITA) -Non-Governmental Organizations (NGO's)

## CHAPTER 3

### 3.0 SUMMARY OF KEY ACHIEVEMENTS, CHALLENGES AND RECOMMENDATIONS

#### 3.1 Introduction

This section provides a summary of major achievements made by the implementing departments during the first half of the 2013-2017 C.I.D.P. implementation period, including the major challenges that affected all sectors during the period under review.

It also presents key recommendations being suggested in order to address the challenges encountered during the implementation of projects and programmes.

## **3.2 Achievements**

It is worth noting that during the first half of the C.I.D.P. implementation, several significant progress was made by various departments in implanting priority projects contained in the CIDP. Though there was mixed performance, with some few departments achieving their targets, it is important to point out that most departments encountered a number of obstacles which were beyond their control.

It is hoped that performance in the remaining CIDP implementation period will improve greatly if the challenges encountered in the first half period will be adequately addressed.

## **3.3 Challenges**

These are mainly the major bottlenecks which were pointed out by all sectors as being the major hindrances to successful project implementation. The challenges are cross-cutting and apply equally across sectors. They include:

- Insufficient funding and delays in the disbursement of funds.
- Frequent revision of the budget even after the expenditure has been committed.
- Lengthy procurement process and procedures.
- Inadequate ICT infrastructure required to support performance management in the sectors.
- Having inadequate technical staff.
- Higher proportion of expenditure used in compensation to employees with the least amount being spent on development.
- Sometimes the political aspects of who gets what resources allocated to them becomes more critical, due to the fact that each ward wants more and more projects implemented in their areas. This practice tends to ignore the economies of scale as well as value for money.

## **3.3 Suggested Recommendations**

In order to eliminate the problem of having poorly performing or low priority projects, it is recommended that available resources for development be concentrated on a smaller number of development projects with the higher impact. This will also ensure that projects approved in the budget are adequately funded.

Concerted efforts should also be made by the implementing departments, to partner with corporate sponsors, through Corporate Social Responsibility, Associations and Foundations, Religious Organizations as well as individuals to support various departments.

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**SECRETARIAT MEMBERS – CIDP NAKURU COUNTY 2013-2017**

<b>Sector</b>	<b>Sub-Sector</b>	<b>Secretariat Member</b>
1. Agriculture and Rural development	1. Agriculture 2. Livestock 3. Veterinary 4. Fisheries 5. Irrigation 6. Housing	1. Shem Siah 2. Margaret Senewa
2. Energy, Infrastructure and ICT	(a) Energy (b) Infrastructure (c) ICT (d) Roads	1. Dorcas Mwangi 2. Emma Angwenyi
3. Health	Health	Asinah Ashiku
4. Education	Education	Kerubo Moseti
5. General Economic, Commercial & Labour Affairs	(a) Trade (b) Industrialization (c) Tourism (d) Labour (e) Cooperative	1. Cyrus Kahiga 2. Patrick Kinuthia
6. Environment, Water and Sanitation	(a) Water and Sanitation (b) Environment	Dorcas Mwangi
7. Public Administration and Internal Relations (PAIR)	(a) Public Service Management	Patrick Kinuthia

	(b)Public Service Board	
8.Government, Justice, Law and Order		
9.Social Protection, Culture and Recreation	(a)Youth Development (b)Culture and Arts (c)Sports (d)Gender (e)Children	Asinah Ashiku

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: AGRICULTURE, LIVESTOCK AND FISHERIES

**Department: Livestock Production**

**1(a) Status of Implementation**

(1) Number of projects completed: 7.

- Promotion of indigenous poultry
- Promotion of bunny breeds
- Value chain development in dairy, local poultry, bee keeping and rabbits through Kenya Agricultural productivity and agribusiness project (KAPAP)
- Community rotating cow projects
- Dairy goat
- NjaaMarufuku Kenya

(2) Number of projects ongoing: 4.



- Agricultural Sector Development Support Programme(ASDSP) on Dairy Value Chain Project (DVC)
- Smallholder Dairy Commercialization Programme(SDCP)
- Promotion of dairy cattle, poultry, sheep and goats, rabbits, bee keeping and emerging livestock
- Collaboration or linkage in livestock extension services
- Strengthening capacity in monitoring and evaluation
- Pasture and fodder development

(3) Number of projects proposed/approved for implementation

2016/2017 f/y: None

**(b)What were the major challenges encountered during implementation?**

- Low/inadequate and delayed funding

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

-----None-----

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

None

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

**Date**-----15 March 2016-----

**Signature** -----

**Designation**-----SLPO-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: AGRICULTURE, LIVESTOCK AND FISHERIES

**Department: Veterinary**

**1(a) Status of Implementation**

(1) Number of projects completed: 7

(2) Number of projects ongoing:

- Running County Veterinary office
- Disease control; vaccinations against FMD, LSD and rabies; CBPP, PPR and S/G, CCPP, RVF, baiting of stray dogs
- Sero-surveillance and sero-monitoring
- Surveillance for Avian Influenza (AI) around water masses
- Surveillance for chemical residues in foodstuff
- Passive disease surveillance
- Hides and skin improvement
- Veterinary extension services
- Tick control
- Livestock productivity

- Veterinary inspectorate services

(3) Number of projects proposed/approved for implementation

2016/2017 f/y

- Purchase of vaccines
- Renovation of Gilgil slaughter house
- Building a perimeter wall at KMC slaughter house

**(b)What were the major challenges encountered during implementation?**

- Poor funding which most of the time is released very late

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Purchase of motorbikes and vehicles
- Disease control
- Disease surveillance
- Sero-surveillance and sero monitoring
- Extension services enhanced
- Construction and equipping sub county veterinary offices

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

- Livestock identification and traceability

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Development partners

Date-----15 March 2016-----

Signature -----

Designation-----SLPO-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: LAND

**Department: Land and physical planning**

**1(a) Status of Implementation**

- (1) Number of projects completed: None
- (2) Number of projects ongoing: 3
- (3) Number of projects proposed/approved for implementation  
2016/2017 f/y: None

**(b)What were the major challenges encountered during implementation?**

- Low/inadequate and delayed funding
- Lengthy procurement procedures

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Molo Town development Plan
- Gilgil development plan
- Physical development plans for all trading centre and urban centres within the County

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process. (Provide Name of Project/Location/Cost)**

- Land information management system-30Million
- Valuation Roll-55Million

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

**Date-----31st March 2016-----**

**Signature -----**

**Designation-----Physical Planner-----**

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: HOUSING

**Department: Lands, Housing and physical planning**

**1(a) Status of Implementation**

(4) Number of projects completed -----4-----

(5) Number of projects ongoing ----4-----

(6) Number of projects proposed/approved for implementation

2016/2017 f/y ----3----

**(b)What were the major challenges encountered during implementation?**

- Inadequate funding
- Projects being excluded from the budget

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Development of housing infrastructure

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process. (Provide Name of Project/Location/Cost)**

None

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Public private partnerships

**Date-----30<sup>th</sup> March2016-----**

**Signature** -----

**Designation**-----Housing Officer-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

## **QUESTIONNAIRE**

### **Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: LAND

### **Department: Land and physical planning**

#### **1(a) Status of Implementation**

(1) Number of projects completed

- Topocadistal survey for Naivasha and Nakuru Integrated urban strategic plan

(2) Number of projects ongoing

- Land information management system
- Setting up a GIS Lab

(3) Number of projects proposed/approved for implementation

2016/2017 f/y

- Setting up of a GIS lab
- Surveying and mapping satellite towns

#### **(b)What were the major challenges encountered during implementation?**

- Lack of sufficient funds for project implementation

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process. (Provide Name of Project/Location/Cost)**

- Surveying of Ndundori Centre, Bahati Sub County-2Million

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

-Partnering with stakeholders in funding of the projects



**Date**-----31st March 2016-----

**Signature** -----

**Designation**-----County surveyor-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

**Sector:** Health Services

**Sub-Sector:** Health

**Department: –Health**

**1(a) Status of Implementation**

- (1) Number of projects completed (December 2015) 45 Projects(Forty Five)
- (2) Number of projects ongoing 69 Projects (sixty Nine)
- (3) Number of projects proposed/approved for implementation 2016/2017 f/y 76 Projects (Seventy six)

**(b)What were the major challenges encountered during implementation?**

- Lack of a proper project management team between the client department (Health) and the technical department (Public Works) leading to poor coordination.
- In adequate allocation of Funds i.e. Funds are only allocated for construction and no funds for equipping.

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- 145 projects

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

None

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Donor Funds
- Public private partnership (PPP)

Date-----

Signature -----

Designation-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: Early Childhood Development

Sub-Sector:

**Department: Education Culture Youth Sports and Social Services**

**1(a) Status of Implementation**

(1) Number of projects completed 205 classrooms

(2) Number of projects ongoing 124 classrooms

(3) Number of projects proposed/approved for implementation 2016/2017 f/y Nil

**(b)What were the major challenges encountered during implementation?**

- Non-involvement of Director of Education in Project implementation
- Lack of transport to facilitate monitoring in project implementation.
- Delay of payments to contractors
- Some projects stalled
- Projects that have failed to take off.

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Employment of ECD teachers
- Equipment of ECD classrooms
- Purchase of Directors vehicle

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)** N/A

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Geothermal Development Corporation
- Olkaria geothermal Power
- German Development Bank (KFW)
- Build Africa
- Col.V.C Foundation

**Date**31<sup>st</sup> March 2016.

**Signature** -----

**Designation**Director.

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

**Sector:** Education Social Protection Sector

**Sub-Sector:**Culture and Arts

**Department: Education Culture Youth Sports and Social Services**

**1(a) Status of Implementation**

(1) Number of projects completed N/A

(2) Number of projects ongoing one (rehabilitation of Players Theatre).

(3) Number of projects proposed/approved for implementation 2016/2017 f/y 9 projects

**(b)What were the major challenges encountered during implementation?**

- The major challenge was funding

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- The recording studio at the players theatre
- The cultural magazine

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

The Cultural Magazine-Nakuru County-50,000

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Partnering with the community
- NGO's

**Date**29<sup>th</sup> March 2016

**Signature** -----

**Designation**Cultural Officer

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

**Sector:** Education Social Protection Sector

**Sub-Sector:** Youth and Vocational Training

**Department: Education Culture Youth Sports and Social Services**

**1(a) Status of Implementation**

(1) Number of projects completed 17.

(2) Number of projects ongoing 2.

(3) Number of projects proposed/approved for implementation 2016/2017 f/y 10.

**(b) What were the major challenges encountered during implementation?**

- Delays of payments
- Monitoring and evaluation to be inclusive of key players
- Contractors never complete projects on time

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Construction of 1 model youth polytechnic
- Tree planting by youth
- Capacity building for officers and technical staff
- Provision of tools and equipment

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost) N/A**

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Other donors

**Date 30<sup>th</sup> March 2016**

**Signature -----**

**Designation Youth Officer**



**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

**Sector:** Education Social Protection Sector

**Sub-Sector:** Social Services

**Department: Education Culture Youth Sports and Social Services**

**1(a) Status of Implementation**

(1) Number of projects completed 0.

(2) Number of projects ongoing 4.

(3) Number of projects proposed/approved for implementation 2016/2017 f/y 2.

**(b) What were the major challenges encountered during implementation?**

- The directorate was not involved in the whole process of initiation to implementation

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

<b>Project Name</b>	<b>Location</b>	<b>Cost</b>
Women empowerment centre	Njoro	10M
Alms House	Kivumbini	9M

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- National Government
- County Government
- Donors

**Date** 31<sup>st</sup>March 2016

**Signature** -----

**Designation** Director

## **IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017 NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

### **QUESTIONNAIRE**

#### **Introduction**

**Sector:** Education Social Protection Sector

**Sub-Sector:** Social Services

**Department: Sports**

#### **1(a) Status of Implementation**

(1) Number of projects completed None

(2) Number of projects ongoing None

(3) Number of projects proposed/approved for implementation 2016/2017 f/y 4

- Repair works Molo Stadium
- Sports Centre Kuresoi
- Sports Centre Gilgil
- Repair works of Gilgil Stadium

#### **(b) What were the major challenges encountered during implementation?**

- Low or no allocation of funds to implement the projects

#### **(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Capacity building of officer and technical staff can be done
- Procurement of sports equipment

- Procurement of vehicles
- Procurement of laptops

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

<b>Project Name</b>	<b>Location</b>	<b>Cost</b>
Renovation Afraha	Nakuru East	
Grading of Jawathu	Njoro	
Grading Kihingo	Njoro	
Fencing of Naivasha stadium	Naivasha	

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Public Private Partnership

**Date** 31<sup>st</sup>March 2016

**Signature** -----

**Designation**Director

# **IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017 NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

## **QUESTIONNAIRE**

### **Introduction**

Sector: Environment Protection, Water and Natural Resources

Sub-Sector/ N/A

### **Department Environment Protection, Water and Natural Resources**

#### **1(a) Status of Implementation**

(1) Number of projects completed 107

(2) Number of projects ongoing 12

(3) Number of projects proposed/approved for implementation 2016/2017 f/y 108

No

#### **(b) What were the major challenges encountered during implementation?**

- Changing of milestones i.e, areas and amounts of projects to be implemented by interested parties.
- Most areas identified for project implementation have disputes and others are not public utilities.
- Insufficient funding to carry out specified projects
- Political interference
- Some projects identified through public participation foras are not feasible.

#### **(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

1	Kasambara Water Project Spring Protection	Gilgil	2,518,354
2	Metta Water Project	Njoro	3,000,000
3	Sugutek Water Project	Njoro	5,000,000
4	Mirera Suswa Water Project	Naivasha	4,000,000
5	Olenguruone Water Project	Kuresoi South	2,000,000
6	Siwot Water Project	Kuresoi South	4,000,000
7	Dam Rehabilitation	Rongai	3,000,000
8	Tegat B Water Project	Molo	4,000,000
9	Subukia Valley Dam	Subukia	11,000,000
10	Wei Water Project	Subukia	5,000,000

11	Longonot Water Project	Naivasha	2,000,000
12	Karunga	Gilgil	4,000,000
13	Chania Kirima	Subukia	4,000,000
14	Morop Dam	Bahati	5,000,000
15	Naruwassco Ltd Water Supply Augmentation	HQ	10,000,000
16	London Prison Road sewerline Extension	Nakuru West	8,000,000
17	Gichobo Water Project	Njoro	2,000,000
18	Pipeline Extension	Nakuru East	3,000,000
19	Spring Protection at Tinet	Kuresoi South	2,000,000
20	Completion of desilting of Storm Water retention Pond at Old Town treatment Works	HQ	27,000,000
21	Construction of Access roads to Goto and Naivasha Dumping site	HQ	6,000,000
22	Purchase of Dumpsites	HQ	25,000,000
23	Purchase of Double Cabin Vehicle	HQ	5,000,000
24	Purchase of one Garbage truck	HQ	10,000,000

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost) N/A**

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Donors e.g Water Services Trust Fund
- NGO's e.g SCODE, World Vision,
- National Government for Construction of Flagship Project e.g, Itare Dam in Kuresoi South
- Other Government Agencies e.g, NYS.

**Date**30<sup>TH</sup> March 2016.

**Signature** -----

**Designation**CHIEF OFFICER –ENREW

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

## **Introduction**

Sector: General Economic, Commercial and Labour Affairs

Sub-Sector: Co-operatives

### **Department: Trade, Industrialization, Co-operatives and Tourism**

#### **1. (a) Status of Implementation**

(1) Number of projects completed: None

(2) Number of projects on-going:

- Co-operative Office Building – Gilgil (1)

(3) Number of projects proposed/approved for implementation 2016/2017

- Small Chicken Slaughter Processing Plant
- Chicken Hatcheries
- Sacco Fund

#### **(b). What were the major challenges encountered during implementation?**

- Inadequate Funds

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- None due to inadequate funds

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process?**

**(Provide Name of Project/Location/Cost):** None

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

Partnering with donor organizations to assist in other financing options (PPP)

**Date:** 10<sup>th</sup> May, 2016

**Signature:** *SIGNED*

**Designation:** COUNTY COMMISSIONER FOR CO-OPERATIVES

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: General Economic, Commercial and Labour Affairs



Sub-Sector: Trade

**Department: Trade, Industrialization, Co-operatives and Tourism**

**1(a) Status of Implementation**

- (1) Number of projects completed: None
- (2) Number of projects on-going: 3 (Three)
- (3) Number of projects proposed/approved for implementation 2016/2017 F/Y: 3 (Three)

**(b) What were the major challenges encountered during implementation?**

- Lack of funds
- Delay in the passing of the SME Fund Bill/Regulation by the County Assembly

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- International Investor Conference
- Establishment of Biashara Centre – Business Solution Centre
- Development of major Retail and Wholesale Markets

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process?**

**(Provide Name of Project/Location/Cost):**

- Purchase of Weights and Measures equipment at Kshs.2m – Headquarters
- Construction and rehabilitation of Toilets at Kshs.5m in various Trading Centres
- Security lights at Kaptembwa Ward at Kshs.3,900,000

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Donor funding
- Public Private Partnership (PPP)

**Date:** 10<sup>th</sup> May, 2016

**Signature:** *SIGNED*

**Designation:** COUNTY TRADE DEVELOPMENT OFFICER

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: Energy, Infrastructure and ICT

Sub-Sector: ICT

**Department: ICT and e-government**

**1(a) Status of Implementation**

- (1) Number of projects completed: One(website design and development)
- (2) Number of projects ongoing: Four(automation of revenue collection, purchase of ICT equipment, networking, telephone communication systems, security systems)
- (3) Number of projects proposed/approved for implementation  
2016/2017 f/y: Two(media centre, digital villages)

**(b)What were the major challenges encountered during implementation?**

- Delayed payment of suppliers.

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Within the remaining CIDP period, all the ongoing projects and the ones planned for 2016/2017 F/Y will be implemented.

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**N/A

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- Private Public Partnership for development of a data centre for Nakuru County Government.

**Date**-----31<sup>ST</sup> March 31, 2016

**Signature** -----

**Designation**-----Accountant

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: Energy, Physical Infrastructure and ICT

Sub-Sector: Roads, Public Works and Transport

**Department: Roads, Public Works and Transport**

**(1) Status of Implementation**

(1) Number of projects completed: 479

(2) Number of projects ongoing: 160

(b)What were the major challenges encountered during implementation?

- Inadequate budgetary provision for operation and maintenance to enhance effective service delivery at ministry level.
- Inadequate working equipment
- Inadequate technical staff
- Improper channels of information dissemination
- Tedious and lengthy procurement processes and procedures which delay service delivery
- Political interference
- Lack of effective coordination between infrastructure sectors ministries
- Encroachment to road reserve/bypass
- Lack of ministerial AIDS control committee to implement preventive measures to curb the spread of HIV /AIDS in addition to providing assistance to those affected.
- Huge maintenance backlog of road network
- Low absorption capacity [slow work by contractors and consultants.

**(2)Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

180

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)-N/A**

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- PPPs.
- Joint Venture.

Date-----

Signature -----

Designation-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 213-2017  
NAKURU COUNTY INTERGRATED DEVELOPMENT PLAN (CIDP)  
QUESTIONNAIRE**

**Introduction**

**Sector:** Public Administration National & International Relations (PAIR)

**Sub-sector:** Public Service Management and Administration

**Department: PSMA**

**(1) Status of Implementation**

1) Number of projects completed: 3

- Gilgil Sub – County Office
- Purchase of Motor/Vehicles
- Administration Police-Line Houses in Naivasha

2) Number of projects ongoing: 7

- Subukia Sub-County Office
- Nakuru West Sub-County Office
- Kuresoi South Sub- County Office
- Modern Secret Registry
- Modern Security House
- Purchase of Furniture
- Training and Development
- 

3) Number of projects proposed/approved for implementation 2016/2017 f/y: 6.

- Automation of human resource management.
- Construction of Njoro sub-county office.
- Purchase of additional vehicles for directorates
- Construction of Rongai Sub- County offices
- Purchase of Sub- County furniture's
- Consultancy services (Staff Welfare and General Human Resource Policies)

**(b) What were the major challenges encountered during implementation?**

- Inadequate budgetary allocation
- Delay in cash flow disbursement
- Too much bureaucracies in procurement procedures
- Shortage of technical officers

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. Implementation period?**

- Modern Secret Registry
- Modern Security House
- Purchase of Furniture
- Training and Development
- Automation of human resource management.

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process. (Provide Name of Project/Location/Cost)**

- Construction of Gilgil sub-County Office in Gilgil – Kshs.6million
- Construction of Administration Police Line in Naivasha – Kshs.3.2million
- Purchase of Land and construction of Sub-County Office in Subukia – Kshs.18million
- Construction of Nakuru west Sub-County Office in Nakuru West – Kshs.10million
- Construction Modern Registry – County Headquarters – Kshs.8.6million

- Construction Modern Security House – County Headquarters – Kshs.3million

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- National Industrial Training Authority (NITA)
- Non-Governmental Organizations (NGO's)

Date: .....

Signature: .....

Designation: .....

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017 NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: Agriculture, Urban and Rural Development

Sub-Sector: Agriculture Sector

**Department/Directorate: FISHERIES DEVELOPMENT.**

**(1)Status of Implementation**

(1) Number of projects completed 4.

- Value chain development in fish through Kenya Agricultural Productivity and Agribusiness Project (KAPAP)
- Employment of extension fisheries staffs on permanent and pensionable terms 7 staffs.NB one staff transferred services to ministry of education.
- Fish farming enterprise and productivity project.
- Purchase of four engine patrol boats and accessories.

(2) Number of projects ongoing 13.

- Agricultural Sector Development Support Programme (ASDSP) on fish Value Chain Project (FVC)
- Restocking of Lake Naivasha Cumulative since 2013 stand at 100,000 fingerlings.
- Monitoring control and surveillance



- Fish folk capacity building.
- Enhancing of fisheries extension services
- Provision of pond liners. Currently 50 pond liners have been installed.
- Strengthening capacity in monitoring and evaluation
- Improvement of four fish landing sites.
- Fish farming program
- Monitoring and evaluation for fisheries projects.
- Enhance local fish feeds manufacturing enterprise.
- Development of dam fisheries. Currently we have stocked 9 dams with 26,000 fingerlings.
- Administrative support services.

(3) Number of projects proposed/approved for implementation

- Construction of one modern fresh fish auction facility with cold storage.
- Construction of sub county aquaculture fisheries offices.
- Purchase of vehicles and motorbikes for sub counties fisheries offices.

(4) 2016/2017 f/y –Proposed projects by County Government of Nakuru

- Support to fish farm hatchery Naivasha.
- Construction of 50 demonstration ponds in public schools.
- Purchase of 2 multi parameter kits
- Purchase of 4 deep freezers
- Purchase of 22 sine-nets(HD)
- Purchase of 2 out-board engines(40HP)
- Purchase of 5 aquaculture Extension kits
- Purchase of fingerlings(10,000 pieces)
- Purchase of dam stocking tilapia fingerlings

**(b)What were the major challenges encountered during implementation?**

- Low/Inadequate and delayed funding
- Length Bureaucratic procurement procedures.
- Low level of field technical staffing
- Inadequate facilitation being transport and subsistence.

**(2)Given the County Fiscal Projection and/or external support, how many other projects and Programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

- Fish farming
- Dam fisheries
- Lake restocking.

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

- Water harvesting for integrated fish farming under world vision in Naivasha.

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- National government.
- GIZ
- World vision

**Date:** 1/04/2016

**Signature:**

**Designation:** SFO.

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 2013 - 2017  
NAKURU COUNTY INTEGRATED DEVELOPMENT PLAN (CIDP)**

**QUESTIONNAIRE**

**Introduction**

Sector: AGRICULTURE AND RURAL DEVELOPMENT

Sub-Sector: AGRICULTURE, LIVESTOCK AND FISHERIES

**Department: Agriculture**

**1(a) Status of Implementation**

(4) Number of projects completed -----5-----

(5) Number of projects ongoing ----4-----

(6) Number of projects proposed/approved for implementation

2016/2017 f/y ----4----

**(b) What were the major challenges encountered during implementation?**

- No funding for most of the proposed projects

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. implementation period?**

-----5 projects -----

**(3)What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process.**

**(Provide Name of Project/Location/Cost)**

<b>Name of project</b>	<b>Location</b>	<b>Cost</b>
Farm input Support Programme	Whole County	120 M
Pyrethrum planting material	8 pyrethrum growing Sub-counties	110 M
Bulking of sweet potato vines	4 Sub-counties	600,000
Soil conservation structures and water conservation	3 Sub-counties	1.5 M

**(4)Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- National Government
- Development partners

**Date**-----17 March 31, 2016-----

**Signature** -----

**Designation**-----CDA-----

**IMPLEMENTATION STATUS OF THE PROJECTS IN THE 213-2017  
NAKURU COUNTY INTERGRATED DEVELOPMENT PLAN (CIDP)  
QUESTIONNAIRE**

**Introduction**

**Sector:** Public Administration National & International Relations (PAIR)

**Sub-sector:** Public Service Management and Administration

**Department: PSMA**

**(1) Status of Implementation**

4) Number of projects completed: 3.

- Gilgil Sub – County Office
- Purchase of Motor/Vehicles
- Administration Police-Line Houses in Naivasha

5) Number of projects ongoing:7.

- Subukia Sub-County Office
- Nakuru West Sub-County Office
- Kuresoi South Sub- County Office
- Modern Secret Registry
- Modern Security House
- Purchase of Furniture
- Training and Development
- 

6) Number of projects proposed/approved for implementation 2016/2017 f/y: 6.

- Automation of human resource management.
- Construction of Njoro sub-county office.
- Purchase of additional vehicles for directorates
- Construction of Rongai Sub- County offices
- Purchase of Sub- County furniture's

- Consultancy services (Staff Welfare and General Human Resource Policies)

**(b) What were the major challenges encountered during implementation?**

- Inadequate budgetary allocation
- Delay in cash flow disbursement
- Too much bureaucracies in procurement procedures
- Shortage of technical officers

**(2) Given the County Fiscal Projection and/or external support, how many other projects and programs in the C.I.D.P. can possibly be implemented within the remaining C.I.D.P. Implementation period?**

- Modern Secret Registry
- Modern Security House
- Purchase of Furniture
- Training and Development
- Automation of human resource management.

**(3) What are the other projects (if any) have you implemented in your department, but had been inadvertently omitted in the C.I.D.P. during the preparation process. (Provide Name of Project/Location/Cost)**

- Construction of Gilgil sub-County Office in Gilgil – Kshs.6million
- Construction of Administration Police Line in Naivasha – Kshs.3.2million
- Purchase of Land and construction of Sub-County Office in Subukia – Kshs.18million
- Construction of Nakuru west Sub-County Office in Nakuru West – Kshs.10million
- Construction Modern Registry – County Headquarters – Kshs.8.6million
- Construction Modern Security House – County Headquarters – Kshs.3million

**(4) Please recommend other financing options for other projects and programs which might not be feasibly implemented within the remaining C.I.D.P. implementation period.**

- National Industrial Training Authority (NITA)
- Non-Governmental Organizations (NGO's)

Date: .....

Signature: .....

Designation: .....

